

**ARTICLE 23**  
**SALARIES**

**23.1 Promotion Increases.**

(a) Promotion salary increases shall be granted on August 8 following that promotion in an amount equal to 9.0% of the employee's salary as of August 7 in recognition of promotion to one of the following ranks: Associate Professor, Associate Instructor, Associate Lecturer, Associate Scholar/Scientist/Engineer, Associate in \_\_\_\_\_, Associate Instructional Designer, and Associate University Librarian.

(b) Promotion salary increases shall be granted on August 8 following that promotion in an amount equal to 10.0% of the employee's salary as of August 7 in recognition of promotion to one of the following ranks: Professor, Senior Instructor, Senior Lecturer, Scholar/Scientist/Engineer, University Librarian, and Senior Instructional Designer.

**23.2 Legislatively Mandated Increases.** Any legislatively mandated increases shall be implemented as soon as practicable.

**23.3 Other Increases.**

(a) Across-the Board Salary Increases.

(1) Effective **February 18, 2022** for the 2021-2022 (distributed on pay date **March 11, 2022**) year, each eligible Education and General (E&G) employee whose salary is at least \$48,500 shall receive a 2.5% increase to the employee's base salary. This increase will be calculated using the employee's salary as of February 17, 2022. An employee shall be eligible if the employee's most recent annual evaluation, if provided, was Satisfactory or above; the employee was in an in-unit employment relationship (not OPS) with the University prior to May 7, 2021; and the employee remains in a continual in-unit employment relationship at the date of implementation. Employees employed in 2020-2021 that meet the above qualifications and were not evaluated shall be provided with an evaluation for the period and shall be eligible for the increase. Contract and Grant (C&G) and Auxiliary funded [soft money] employees are also eligible, but any monies provided in such cases shall be paid from the appropriate contract, grant, or auxiliary revenues, if such increases are provided by the granting agency.

(2) Effective **February 18, 2022** for the 2021-2022 (distributed on pay date **March 11, 2022**) year, each eligible Education and General (E&G) employee whose salary is less than \$48,500 shall receive a 3.5% increase to the employee's base salary. This increase will be calculated using the employee's salary as of February 17, 2022. An employee shall be eligible if the employee's most recent annual evaluation, if provided, was Satisfactory or above; the employee was in an in-unit employment relationship (not OPS) with the University prior to May 7, 2021; and the employee remains in a continual in-unit employment relationship at the date of implementation. Employees employed in 2020-2021 that meet the above qualifications and were not evaluated shall be provided with an evaluation for the period and shall be eligible for the increase. Contract and Grant (C&G) and Auxiliary funded [soft money] employees are also eligible, but any monies provided in such cases shall be paid from the appropriate contract, grant, or auxiliary revenues, if such increases are provided by the granting agency.

(b) One-time payment for 2021-2022. Effective February 18, 2022 (distributed on pay date March 11, 2022), the University shall provide a one-time payment of \$1,000 to each

**Commented [CP1]:** Mutually agreed-to changes accepted in document.

**Commented [CP2]:** Agree with UFF to complete bargaining all Articles and aim for ratification so that a 2/18 implementation is possible. Can agree to this date until 5pm on December 15, after which proposal will need to shift to the next available effective date.

**Commented [CP3]:** Agree that C&G employees are covered by 23.6

**Commented [CP4]:** Dates that pay increase and/or one-time payments could be implemented, must have all Articles settled and time allocated for ratification by the parties.

Effective date	Distribution date	one x pmt amount	pmt * 1600
2/18/2022	3/11/2022	\$1,000.00	\$1,600,000.00
3/18/2022	4/8/2022	\$1,200.00	\$1,920,000.00
4/15/2022	5/6/2022	\$1,400.00	\$2,240,000.00
9/16/2022	10/7/2022	\$1,500.00	\$2,400,000.00
10/14/2022	11/4/2022	\$1,500.00	\$2,400,000.00

**Commented [CP5]:** Based on the length of time it takes the parties to come to agreement. Amount capped at \$1,500.

48 Educational and General (E&G) funded employee who was in a continual, non-OPS  
 49 employment relationship with the University on May 7, 2021, whose 2020-2021 annual  
 50 evaluation, if provided, was Satisfactory or above, and who remains employed by the  
 51 University in an in-unit position at the date of implementation. Those employed on or after  
 52 May 8, 2020 who did not receive an annual evaluation for 2020-2021 will be assigned a  
 53 Satisfactory rating for the purposes of this payment. If an employee's position is less than  
 54 1.0 FTE, the payment shall be prorated. Contract and Grant (C&G) and Auxiliary [soft  
 55 money] funded employees are also eligible, but any monies provided in such cases shall be  
 56 paid from the appropriate contract, grant, or auxiliary revenues, if such increases are  
 57 provided by the granting agency.

58 (c) Merit Salary Increases. No merit salary increases will be distributed this cycle.

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 60 **23.4 Annual Incentive Award Programs.** Incentive Award Programs recognize and  
 61 promote employee excellence and productivity that respond to and support the mission of  
 62 the University of Central Florida, including its strategic initiatives and five key goals. The  
 63 provost or his or her designee shall give final approval for awards to successful faculty.  
 64 Each year, the University shall make available to eligible employees 115 Incentive Awards.  
 65 The awards shall be distributed to awardees in the next award cycle after ratification of this  
 66 document as set forth below. Regardless of contract length (9 months through 12 months),  
 67 award recipients shall receive a one-time award of \$5,000 as soon as practicable and a  
 68 \$5,000 increase to their salary effective at the beginning of the succeeding academic year.  
 69 Employees on visiting and other temporary appointments are not eligible for incentive  
 70 awards. Employees on non-E&G funding will be eligible for the increase depending on  
 71 availability of funds. All full-time employees in the appropriate discipline with at least four  
 72 years of continuous, non-OPS service at UCF immediately prior to the current year are  
 73 eligible.

74 (a) UCF-Teaching Incentive Program. The UCF-Teaching Incentive Program ("UCF-  
 75 TIP") rewards teaching productivity and excellence. Each academic year the University shall  
 76 make available up to fifty-five UCF-TIP awards to eligible employees. The UCF-TIP award  
 77 recognizes employee contributions to UCF's key goals of offering the best undergraduate  
 78 education available in Florida and achieving international prominence in key programs of  
 79 graduate study. Employees applying for TIPs must meet current productivity criteria.

80 (b) UCF-Research Incentive Award Program. The UCF-Research Incentive Award  
 81 ("UCF-RIA") program recognizes outstanding research, scholarly, or creative activity that  
 82 advances the body of knowledge in a particular field, including interdisciplinary research  
 83 and collaborations. Each academic year the University shall make available up to fifty-five  
 84 UCF-RIA awards to eligible employees. The UCF-RIA award recognizes employee  
 85 contributions to UCF's key goal of achieving international prominence in research and  
 86 creative activities.

87 (c) Scholarship of Teaching and Learning Awards (SoTLs). SoTLs recognize discovery,  
 88 reflection, and using evidence-based methods to research effective teaching and student  
 89 learning in higher education (i.e., at the university level). SoTL goes beyond teaching based  
 90 on evidence for specific teaching and learning practices. While the implementation of SoTL  
 91 outcomes may result in teaching excellence and increased teaching effectiveness, this  
 92 award recognizes scholarly efforts beyond teaching excellence. The University shall make  
 93 available up to five SoTL awards.

94 (d) Applications for Incentive Awards. Applications shall be completed online. These  
95 awards shall be made according to the criteria or procedures listed on the Faculty  
96 Excellence website.

97 (e) Incentive Award Selection.

98 (1) TIPs/RIAs. College or unit committees for the TIP and RIA award programs shall  
99 be elected by and from the unit employees. The committees shall equitably represent the  
100 departments or units within them. Employees who plan to apply in the current cycle for a  
101 particular award shall not be eligible to serve on the committee. A committee chairperson  
102 for each incentive award program shall be elected by and from the college/unit committee.  
103 The chairperson shall charge the committee that members shall only consider the merits of  
104 the application. No additional outside information or discussion of position, e.g., instructor  
105 vs. tenure track employee, past awards, current salary, etc., may be considered, nor may  
106 additional criteria be used. The committee shall review the award applications and shall  
107 submit a ranked list of recommended employees to the dean or dean's representative. In  
108 ranking the applicants, committee members shall only consider the merits of the application.

109 a. Each committee member shall review all applications and transmit a  
110 preliminary ranking to the committee chair. Committee members may rank as many  
111 applicants as they deem merit the award, with the highest rank given to the top candidate  
112 (i.e., the highest rank equals the number of applicants, N), the next highest rank being N-1,  
113 and so on. Applications that are not deemed acceptable for an award by a committee  
114 member shall be left unranked in that committee member's rankings.

115 b. In larger colleges or units, subcommittees may be formed from the committee  
116 at-large in the interest of efficient evaluation of the incentive award applications. Each  
117 subcommittee must include at least three members, and every member of the committee at-  
118 large must serve on a subcommittee. The applications to be reviewed shall be equitably  
119 partitioned among the subcommittees. The subcommittees shall follow the ranking  
120 procedure outlined above to determine which applications they recommend to the  
121 committee at-large. Then the committee at-large shall be convened to review the  
122 applications recommended by the subcommittees.

123 c. The committee chair shall convene the committee (at-large) and review their  
124 initial rankings. Discussion shall be limited to information contained in the application and  
125 may focus on applicants with few or dispersed rankings.

126 d. Following this discussion, the committee shall use a secret ballot to rank  
127 candidates using the procedure outlined in (a) above.

128 e. A majority of voting committee members present must rank an applicant for  
129 that employee to be eligible for an incentive award.

130 f. The applicant with the highest mean rank (i.e., the sum of the applicant's  
131 rankings divided by the number of committee members present) shall have the highest  
132 priority for an incentive award, the applicant with the next highest mean rank the next  
133 highest priority, and so on, until all applicants who received rankings by a majority of  
134 committee members present are ranked in order.

135 g. In the case of T applicants with tied mean rank for the final T-1 or fewer  
136 available award(s), the procedure outlined in (a) above, with T being the highest possible  
137 rank, shall be used to break the ties. The ranking process outlined in (a) above shall be  
138 used as many times in succession as necessary until all such ties are resolved and a final  
139 ranked list is complete.

140 h. The committee chair shall transmit this ranked list to the dean or dean's  
141 representative, or unit head who reviews and approves the awards. If the selection  
142 committee awards fewer than the number of awards available or if the dean or unit head

143 does not approve an award from the list submitted by the selection committee, then the  
144 award(s) shall be retained in the same college or unit for one additional cycle before it is  
145 returned to the overall pool for apportionment.

146 i. For purposes of TIP/RIA selection as stated above, "college" shall also  
147 include the group of employees whose primary assignment is in the College of  
148 Undergraduate Studies, the College of Graduate Studies, an institute or center. ~~Two~~  
149 ~~TIPs and one~~ ~~two~~ RIAs shall be available to the ~~These~~ employees shall be grouped together  
150 as described here, for purposes of calculating the number of awards available for each  
151 award category. The college committee shall consist of a member from each of the units  
152 represented.

153 **23.5 Excellence Awards.** The University shall implement the merit-based bonuses set  
154 forth below to recognize and promote employee excellence and productivity that respond to  
155 and support the mission of the University of Central Florida.

156 (a) Trustee Chair Professorship. The UCF Trustee Chair Professorship is a multi-year  
157 appointment awarded to employees with an extraordinary record of accomplishment in the  
158 three primary areas of academic endeavor: teaching, research and service. The objective of  
159 this appointment is to recognize and celebrate outstanding performance with a title and  
160 resources commensurate with accomplishment.

161 (1) Award recipients shall receive an annual budget of \$50,000 funded by the  
162 University. Up to \$25,000 can be used as a salary supplement. These chairs have a five-  
163 year appointment.

164 (2) Each academic year, the University may award Trustee Chair Professorships.

165 (3) The eligibility criteria for an applicant is holding the rank of tenured professor; the  
166 applicant must be recognized as a "foremost scholar" in his or her chosen area of expertise,  
167 meaning known as a preeminent scholar in his or her discipline; and have a positive impact  
168 to other scholars at UCF. Applications will be reviewed by a committee consisting of one  
169 Trustee Chair, one Pegasus Professor, the Chair of the Faculty Senate, and the Vice  
170 Provost for Faculty Excellence. An employee who holds the rank of full professor shall be  
171 appointed by the UCF-UFF Chapter President to serve as an ex officio member of the  
172 committee, and shall not have a voting role except in the case of breaking any tie votes.  
173 The President and Provost or designee will make the final appointment.

174 (b) Pegasus Professor. The Pegasus Professor award recognizes excellence in the  
175 three primary areas of academic endeavor: teaching, research and service.

176 (1) Award recipients shall receive a one-time payment of \$5,000 as well as a  
177 Pegasus statue.

178 (2) Each academic year, the University may award Pegasus Professor awards.

179 (3) The eligibility criteria is having completed five years at the rank of tenured  
180 professor at UCF; having achieved excellence in teaching, research and/or creative activity;  
181 and demonstrable service and scope of national and international impact. The awards are  
182 ultimately determined by the President or designee.

183 (c) Excellence Awards. All full-time employees in the appropriate discipline with at least  
184 three years of continuous non-visiting, non-OPS service at UCF immediately prior to the  
185 current year are eligible, except for employees who have received a college or university  
186 excellence award in the past three academic years in the category for which they are  
187 applying. For some Excellence awards, additional eligibility criteria are specified below.  
188 Award recipients shall receive a one-time payment of \$2,000. Each academic year, the  
189 University shall award Excellence in Undergraduate Teaching awards, one University  
190 Award for Excellence in Undergraduate Teaching, Excellence in Graduate Teaching

**Commented [CP6]:** This is new language intended to solve a distribution problem. Total number of awards stays the same.

Updated 12/1

191 awards, one University Award for Excellence in Graduate Teaching, one University Award  
 192 for Excellence in Faculty Academic Advising, Excellence in Research awards, one  
 193 University Distinguished Research award, one University Award for Excellence in  
 194 Professional Service, one Excellence in Librarianship award, and one Excellence in  
 195 Instructional Design award.

196 (1) Excellence in Undergraduate Teaching awards.  
 197 a. Eligibility. Employees must be assigned to teach at least two undergraduate  
 198 courses in the current academic year and to have taught at least six undergraduate courses  
 199 over the preceding three academic years.  
 200 b. The criteria for evaluating applicants' files shall include three major  
 201 categories:  
 202 1. Innovations to improve undergraduate teaching;  
 203 2. Undergraduate teaching accomplishments/honors;  
 204 3. Evidence of impact on undergraduate teaching.

205 (2) Excellence in Graduate Teaching Awards.  
 206 a. Eligibility. Employees must have contributed significantly to graduate  
 207 education, including substantial teaching of graduate courses (including thesis and  
 208 dissertation courses) over the current academic year and the three preceding academic  
 209 years.  
 210 b. The criteria for evaluating applicants' files shall include three major  
 211 categories:  
 212 1. Innovations to improve graduate teaching;  
 213 2. Graduate Teaching Accomplishments/honors;  
 214 3. Evidence of impact on graduate teaching.

215 (3) Excellence in Research Awards  
 216 a. Eligibility. Employees must have an assignment of at least 0.10 FTE in  
 217 research over each of the three immediately preceding years and the current year at UCF.  
 218 b. The criteria for evaluating applicants' files shall include three major  
 219 categories.  
 220 1. cumulative value and impact of research efforts at UCF within the  
 221 discipline and to society;  
 222 2. Recognition of research impact by the individual's peers in the same or in  
 223 related disciplines;  
 224 3. Publication/dissemination and presentation of research results.

225 (4) Excellence in Faculty Academic Advising.  
 226 a. Eligibility. All employees who currently advise and who have advised  
 227 undergraduate students over the preceding three academic years are eligible.  
 228 b. The criteria for evaluating applicants' files shall include three major categories:  
 229 1. Evidence of extra effort to improve advising;  
 230 2. Evidence that students have been sensitively and appropriately informed  
 231 and guided concerning career choices and academic opportunities;  
 232 3. Evidence that the nominee serves as a role model in the pursuit of  
 233 learning.

234 (5) University Awards for Excellence in Professional Service.  
 235 a. Eligibility. Employees who are assigned an FTE of 0.10 for professional  
 236 service duties over the current year and for each of the three preceding academic years are  
 237 eligible.  
 238 b. The criteria for evaluating applicants' files shall include three major  
 239 categories:

- 240 1. Evidence of effectiveness in service to the university by highlighting
- 241 leadership contributions;
- 242 2. Evidence of significant accomplishment in professional organizations in
- 243 the nominee's discipline;
- 244 3. Evidence of recognition for outreach activities, service, and leadership
- 245 contributions to community organizations.
- 246 (6) Excellence in Librarianship.
- 247 a. Eligibility. Employees who have served at UCF as a librarian on a permanent
- 248 line for the current year and at least the three years immediately preceding the current year
- 249 are eligible.
- 250 b. The criteria for evaluating applicant's files shall include two major categories:
- 251 1. Evidence of extra effort to improve library services and collections;
- 252 2. Evidence of a sustained period of excellence in the library profession.
- 253 (7) Excellence in Instructional Design.
- 254 a. Eligibility. Must be an instructional designer on a non-visiting, non-OPS 12-
- 255 month contract at the time of nomination and over the three preceding academic years.
- 256 b. The criteria for evaluating applicant's files shall include two major categories:
- 257 1. Innovative contributions to UCF and/or the ID field;
- 258 2. Evidence of outstanding effort to promote quality of online instruction and
- 259 improve relationships with faculty members at UCF.
- 260 (8) Recommendations for these awards are made by various committees and are
- 261 ultimately determined by the President or designee.

**23.6 Salary Increases for Employees Funded by Contracts and Grants.**

(a) Employees on contracts or grants shall receive salary increases equivalent to similar employees on Education and General (E&G) funding, provided that such salary increases are permitted by the terms of the contract or grant and adequate funds are available for this purpose in the contract or grant. In the event such salary increases are not permitted by the terms of the contract or grant, or in the event adequate funds are not provided, the University's representative shall seek to have the contract or grant modified to permit or fund such increases.

(b) Nothing contained herein shall prevent employees whose salaries are funded by grant agencies from being allotted raises higher than those provided in this Agreement if such increases are provided by the granting agency.

**23.7 Administrative Discretion Increases.** From the date of ratification of this document, ~~through August 31, 2021,~~ the University may provide Administrative Discretion Increases up to one and one-half percent (1.5%) of the total salary rate of employees who were in an employment relationship with the University on May 6~~7~~, ~~2021~~<sup>2020</sup>. Any Administrative Discretion Increase provided to contract and grant (C&G) employees, any court-ordered or court-approved salary increase, any prevailing wage adjustment for the purpose of qualifying for immigration status, or any salary increase to settle a legitimate, broad-based employment dispute shall not be subject to the terms and limitations of this Section.

(a) The University may provide Administrative Discretion Increases for verified written offers of outside employment, special achievements, merit, compression and inversion, equity and market equity considerations, and similar special situations to employees in the bargaining unit.

**Commented [CR7]:** UFF proposed date of May 7, 2022. BOT prefers May 7, 2021, so that employees may receive ADIs before the end of AY 2021-2022, if possible.

288 (b) Administrative Discretionary Increases for verified written offers of outside  
289 employment shall not be subject to the one and one-half percent (1.5%) salary rate  
290 limitation.

291 (c) UFF Notification. At least 14 days prior to the effective date of any such increase, the  
292 University shall provide to the UFF a written notification of the increase which states the  
293 name of the employee, the rank and discipline of the employee, the amount of the increase,  
294 and the reason for the increase.

295 ~~(d) The University's ability to provide Administrative Discretion Increases shall expire  
296 August 31, 2021, and shall not become part of the status quo.~~

Commented [CR8]: BOT prefers no sunset date for ADI, but would consider a date of August 31, 2024 or later.

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298 **23.8 Report to Employees.** All employees shall receive notice of their salary increases  
299 prior to implementation.

300  
301 **23.9 Type of Payment for Assigned Duties.**

302 (a) Duties and responsibilities assigned by the University to an employee that do not  
303 exceed the available established FTE for the position shall be compensated through the  
304 payment of salary, not Other Personal Services (OPS) wages.

305 (b) Duties and responsibilities assigned by the University to an employee that are in  
306 addition to the available established FTE for the position shall be compensated through  
307 OPS wages, not salary.

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309 **23.10 Twelve-Month Payment Option.** The parties agree that a twelve-month payment  
310 option for 9-month employees shall be offered each year during an annual open enrollment  
311 period from April 1 to June 30. If chosen by the employee, this payment option shall  
312 become effective for one year starting with the first full pay period beginning after August 8.  
313 The plan shall allow for employees to select a fixed savings amount to be deducted from  
314 each of the nineteen full bi-weekly paychecks received during the Fall and Spring  
315 semesters with a change in that amount to account for those paychecks from which double  
316 premiums are deducted. The total savings shall be returned to the employee in equal  
317 amounts for the five full bi-weekly paychecks received during the Summer. The University  
318 shall provide an online calculator to assist the employee in determining a savings amount  
319 and fixed reduction amount that will allow the employee's net paychecks to remain  
320 approximately constant. Pay received for supplemental summer assignments shall be  
321 unaffected by this plan. This pay plan is subject to tax limitations.

322  
323 **23.11 Administrative Salary Stipends.** A temporary salary increase that is provided to  
324 an employee as compensation for performing a specific, titled administrative function shall  
325 be permitted under this agreement as an Administrative Salary Stipend. At least 14 days  
326 prior to the effective date of any Administrative Salary Stipend, the University shall provide  
327 UFF a written notification of the stipend which states the name of the employee, the rank  
328 and discipline of the employee, the amount of the stipend, and the reason for the stipend.  
329 If all or part of the stipend is later added to the employee's salary, the amount so converted  
330 shall be treated as an Administrative Discretion Increase during the year in which the  
331 conversion takes place and shall be subject to limitations of that section.

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333 **23.12 Salary Rate Calculation and Payment.** The biweekly salary rate of employees  
334 serving on twelve-month appointments shall be calculated by dividing the salary rate by  
335 26.1 pay periods.

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337 **23.14 Compensation.** UCF will comply with all applicable Federal and State labor and  
338 employment laws.

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*For the BOT: Sherry Andrews*

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*For the UFF: Talat Rahman*

*date*

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