#### **ARTICLE 20** 1

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# **GRIEVANCE PROCEDURE AND ARBITRATION**

4 20.1 Policy/Informal Resolution. The parties agree that all problems should be resolved, whenever possible, before filing a grievance but within the time limits for filing 5 6 grievances stated elsewhere in this Article, and encourage open communications between 7 administrators and employees so that resort to the formal grievance procedure will not normally be necessary. The parties further encourage the informal resolution of grievances 8 9 whenever possible. At each step in the grievance process, participants are encouraged to 10 pursue appropriate modes of conflict resolution. The purpose of this Article is to promote a 11 prompt and efficient procedure for the investigation and resolution of grievances. The 12 procedures hereinafter set forth shall be the sole and exclusive method for resolving 13 grievances of employees as defined herein. 14

15 20.2 Resort to Other Procedures. It is the intent of the parties to first provide a reasonable opportunity for resolution of a dispute through the grievance procedure and 16 arbitration process. Except as noted below, if prior to seeking resolution of a dispute by 17 filing a grievance hereunder, or while the grievance proceeding is in progress, an employee 18 19 requests, in writing, resolution of the matter in any other forum, whether administrative or 20 judicial, the University shall have no obligation to entertain or proceed further with the 21 matter pursuant to this grievance procedure. As an exception to this provision, a grievant 22 may file an EEOC charge while the grievance is in progress when such filing becomes 23 necessary to meet federal filing deadlines pursuant to 42 U.S.C. § 2000e et seq. Further, since the parties do not intend that this grievance procedure be a device for appellate 24 25 review, the University representative's response to a recommendation of a hearing officer or 26 other individual or group having appropriate jurisdiction in any other procedure shall not be an act or omission giving rise to a grievance under this procedure. 27 28

#### 29 20.3 Definitions and Forms. As used herein:

30 (a) the term "grievance" shall mean a dispute filed on a form referenced in Section 20.3(c) concerning the interpretation or application of a specific term or Article(s) and 31 32 section(s) of this Agreement, subject to those exclusions appearing in other Articles of this 33 Agreement. A Step 1 Grievance is a grievance alleging that one or more violations of this Agreement have occurred at, or within, a college level unit. A Step 2 Grievance is a 34 35 grievance that has either 36

(1) continued from the Step 1 college or unit level to the University level or

(2) been filed alleging that one or more violations of the Agreement have occurred at the dean's or the University level.

(b) the term "grievant" shall mean an employee or group of employees who has/have 39 40 filed a grievance in a dispute over a provision of this Agreement that confers rights upon the 41 employee(s) or the UFF. The UFF may file a grievance:

42 (1) in a dispute over a provision of this Agreement that confers rights upon the UFF. A grievance filed by the UFF on behalf of the UFF shall be initiated at Step 2; or 43 44

(2) on behalf of the bargaining unit, a group of employees, or an individual

45 employee, provided any group is identified with sufficient specificity to enable the University to identify its members. 46

(c) Consolidation. The parties may agree to consolidate grievances of a similar nature to
 expedite the review process. In a consolidated grievance, one Appendix "C," "D," or "E" may
 be attached, bearing the signatures of the grievants.

(d) Grievance Forms. Each grievance, request for review, and notice of arbitration must 50 51 be submitted in writing on the appropriate form attached to this Agreement as Appendix "C," 52 "D," or "E," respectively, and shall be signed by the grievant. All grievance forms shall be dated when the grievance is received. If there is difficulty in meeting any time limit, the 53 54 grievance representative may sign such documents for the grievant; however, grievant's signature shall be provided prior to the Step 1 meeting or Step 2 review if filed directly at 55 56 Step 2. The aforementioned grievance forms, as well as Appendix "H," may be filed by 57 means of fax, United States mail, email, or any other recognized means of delivery. Emails 58 received after 5pm local time will be deemed to have arrived the next business day. (e) Remedy. A grievance shall specify the remedy sought by the grievant. 59

20.4 Burden of Proof. For each violation alleged in a grievance filing except an

61 20.4 Burden of Proof. For each violation alleged in a grievance filing except an alleged violation of the Discipline Article 16 regarding Disciplinary Action and Job Abandonment, the duty of proving or disproving the fact or facts in dispute between the parties at the grievance proceeding(s) shall be on the employee. For disciplinary violations, the burden of proving the fact or facts at the grievance proceeding(s) shall be on the University.

67 20.5 Representation. The UFF shall have the exclusive right to represent any employee 68 in a grievance filed hereunder, unless an employee elects self-representation or to be represented by legal counsel. If an employee elects not to be represented by the UFF, the 69 70 University shall promptly inform the UFF in writing of the grievance. No resolution of any individually processed grievance shall be inconsistent with the terms of this Agreement and 71 72 for this purpose the UFF shall have the right to have an observer present at all meetings 73 called with the grievant or grievance representative for the purpose of discussing such 74 grievance and shall be sent copies of all decisions at the same time as they are sent to the 75 other parties. 76

77 20.6 Grievance Representatives. The UFF shall, on or before September 1 of each year, furnish to the University a list of all persons authorized to act as grievance 78 representatives and shall update the list as needed. The UFF grievance representative shall 79 have the responsibility to meet all classes, office hours, and other duties and responsibilities 80 incidental to their assigned workload. Some of these activities are scheduled to be 81 performed at particular times. Such representative shall have the right during times outside 82 83 of those hours scheduled for these activities to investigate, consult, and prepare grievance presentations and attend grievance hearings and meetings. Should any hearings or 84 85 meetings with the University's representatives necessitate rescheduling of assigned duties, 86 the representative may, with the approval of the appropriate administrator, arrange for the rescheduling of such duties or their coverage by colleagues. Such approval shall not be 87 88 unreasonably withheld.

# 90 20.7 Appearances.

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(a) When an employee participates during working hours in an arbitration proceeding or
 in a grievance meeting between the grievant or representative and the University, that
 employee's compensation shall neither be reduced nor increased for time spent in those
 activities.

(b) Prior to participation in any such proceedings, conferences, or meetings, the
employee shall make arrangements acceptable to the appropriate supervisor for the
performance of the employee's duties. Approval of such arrangements shall not be
unreasonably withheld. Time spent in such activities outside regular working hours shall not
be counted as time worked.

### 101 20.8 Formal Grievance Procedure.

(a) Filing.

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103 (1) Step1 and Step 2 grievances shall be filed in Academic Affairs on the appropriate 104 form in the appendices within thirty days following the act or omission giving rise thereto, or 105 the date on which the employee knew or reasonably should have known of such act or 106 omission if that date is later. Thirty days shall be determined by the date stamped on the completed grievance form filed in Academic Affairs, or by the date of mailing as determined 107 108 by the postmark or timestamp. The grievant may amend the Appendix "C" form one time, 109 either prior to the Step 1 meeting for all grievances filed at Step 1, or prior to the Step 2 110 review for all grievances filed directly at Step 2. Additional amendments to the grievance 111 may be permitted by mutual agreement of the parties.

(2) An employee may seek redress of alleged salary discrimination by filing a
grievance under the provisions of this Article. An act or omission giving rise to such a
grievance may be the employee's receipt of the employee's salary warrant for the first full
pay period in which the annual salary increases referenced in the Salary Article 23 are
reflected.

(3) The filing of a grievance constitutes a waiver of any rights to judicial review of
agency action pursuant to Chapter 120, Florida Statutes, or to the review of such actions
under University procedures which may otherwise be available to address such matters.
This grievance procedure shall be the sole review mechanism for resolving disputes
regarding rights or benefits which are provided exclusively by this Agreement. Only those
acts or omissions and sections of the Agreement identified at the initial filing may be
considered at subsequent steps.

(b) Time Limits. All time limits contained in this Article may be extended by mutual
agreement of the parties, except that the time limits for the initial filing of a grievance may
be extended only by agreement between the University and the UFF. Upon failure of the
University to provide a decision within the time limits provided in this Article, the grievant or
the UFF, where appropriate, may appeal to the next step. Upon the failure of the grievant or
the UFF, where appropriate, to file an appeal within the time limits provided in this Article,
the grievance shall be deemed to have been resolved by the decision at the prior step.

#### (c) Postponement.

132 (1) The grievant may, in the written grievance at Step 1, request the postponement 133 of any action in processing the grievance formally for a period of up to thirty days, during 134 which efforts to resolve the grievance informally shall be made. The initial such request 135 shall be granted. Upon the grievant's written request, additional extensions should be 136 granted unless to do so would impede resolution of the grievance. Upon request, the 137 university's representative shall, during the postponement period(s), arrange an informal 138 meeting between the appropriate administrator and the grievant. The grievant shall have the 139 right to representation by the UFF during attempts at informal resolution of the grievance. 140 The grievant may, at any time, terminate the postponement period by giving written notice 141 to the university's representative that the grievant wishes to proceed with the Step 1 meeting. If the postponement period, or any extension thereof, expires without such written 142

143 notice, the grievance shall be deemed informally resolved to the grievant's satisfaction and 144 need not be processed further. 145 (2) In the case of a grievance filed pursuant to the Expedited Grievance Procedure referenced in the Article regarding Conflict of Interest/Commitment, the postponement 146 147 period shall be no more than seven days unless the employee and the university agree 148 otherwise. 149 (d) Step 1. 150 (1) Meeting. The University's representative and the grievant and the grievance representative shall meet no sooner than seven and no later than fifteen days following 151 152 receipt of: a. the grievance if no postponement is requested, or 153 154 b. written notice to proceed with the Step 1 meeting. 155 At the Step 1 meeting, the grievant shall have the right to present any evidence in support of the grievance, and the grievant and/or the UFF representative or the grievant's legal 156 157 counsel (if selected), and the University's representative, shall discuss the grievance. 158 (2) Decision. The University's representative shall issue a written decision summary 159 of the meeting and their conclusion(s), stating the reasons therefore, to grievant's Step 1 160 representative within thirty days following the conclusion of the meeting. In the absence of an agreement to extend the period for issuing the Step 1 decision, the grievant may 161 162 proceed to Step 2 if the grievant's Step 1 representative has not received the written 163 decision by the end of the 30th day following the conclusion of the Step 1 meeting. A copy 164 of the decision document shall be sent to the grievant and to the local UFF Chapter if 165 grievant elected self-representation or representation by legal counsel. 166 (3) Documents. Where practicable, the Step 1 reviewer shall make available to the 167 grievant, or grievance representative, documentation referenced in the Step 1 decision prior to its issuance. All documents referred to in the decision and any additional documents 168 presented by the grievant shall be attached to the decision, together with a list of these 169 170 documents. In advance of the Step 1 meeting, the grievant shall have the right, upon written request, to a copy of any reasonably identifiable documents relevant to the grievance. 171 172 (e) Step 2 173 (1) Filing. 174 a. Continuation of Step 1 Grievance. If the grievance is not satisfactorily 175 resolved at Step 1, the grievant may file a written request with Academic Affairs for review of the Step 1 decision by the University's representative. The grievant must make this 176 177 request within thirty days following receipt of the Step 1 decision by the grievant's Step 1 178 representative. Thirty days shall be determined by the date stamped on the notice by 179 Academic Affairs when the request is received in that office, by 5pm the date of receipt via 180 email, or by the date of mailing as determined by the postmark or timestamp. 181 b. Step 2 Grievance Alleging Violation(s) of the Agreement at the University 182 Level. A grievance may be filed at Step 2 if it alleges that one or more violations have occurred at the University level. 183 184 (2) Meeting. The University's representative and the grievant and the grievant's 185 representative shall meet no sooner than seven and no later than fifteen days following 186 receipt of: 187 a. the grievance if no postponement is requested or 188 b. written notice that the grievant wishes to proceed with the Step 2 meeting. At the Step 2 meeting the grievant shall have the right to present evidence in support of the 189 grievance, and the grievant and/or the UFF representative or the grievant's legal counsel (if 190 191 selected) and the University's representative shall discuss the grievance.

192 (3) Decision. The University's representative shall issue a written decision, stating 193 the reasons therefore, to the grievant and grievant's Step 2 representative within thirty days 194 following the conclusion of the review meeting. Thirty days shall be determined by a receipt 195 executed by Academic Affairs, or by the date of mailing as determined by the postmark or 196 timestamp. In the absence of an agreement to extend the period for issuing the Step 2 197 decision, the UFF may proceed to Step 3 if the grievant's Step 2 representative has not received the written decision by the end of the 30th day following the conclusion of the Step 198 2 meeting. A copy of the decision shall be sent to the grievant and to the UFF grievance 199 200 chair if the grievant elected self-representation or representation by legal counsel. 201

### (f) Step 3 Arbitration.

202 (1) Filing. If the grievance has not been satisfactorily resolved at Step 2, the UFF 203 may, upon the request of the grievant, proceed to arbitration by filing a written notice of the 204 intent to do so. Notice of intent to proceed to arbitration must be filedby submitting Appendix 205 E with Academic Affairs within thirty days after receipt of the Step 2 decision by grievant 206 and grievant's Step 2 representative (if the grievant is represented by the UFF, the decision will be sent to the UFF grievance representative) and shall be signed by the grievant and 207 208 the statewide UFF President, Director of Arbitrations or designee. Thirty days shall be 209 determined by a receipt executed by the office receiving the grievance, or by the date of mailing as determined by the postmark or timestamp. The grievance may be withdrawn at 210 211 any time by the grievant or by the statewide UFF President, Director of Arbitrations or 212 designee at any point during Step 3. The parties shall stipulate to the issue(s) prior to the arbitration. In the event a stipulation is not reached, the parties shall proceed to a hearing 213 on arbitrability pursuant to Section 20.8(f)(4). 214

215 (2) Selection of Arbitrator. Representatives of the University and the UFF shall meet 216 within ninety days after the execution of this Agreement for the purpose of selecting an Arbitration Panel of ten or more members. Within fourteen days after receipt of a notice of 217 intent to arbitrate, representatives of the University and the UFF shall meet for the purpose 218 of selecting an arbitrator from the Panel. Selection shall be by mutual agreement or by 219 alternately striking names from the Arbitration Panel list until one name remains. The right 220 of the first choice to strike from the list shall be determined by the flip of a coin. If the parties 221 are unable to agree to a panel of arbitrators, they shall follow the normal American 222 Arbitration Association procedure for the selection of an arbitrator. The parties may mutually 223 224 select as the arbitrator an individual who is not a member of the Arbitration Panel. The 225 arbitration shall be held within sixty days following the selection of the arbitrator, if practicable. 226 227

(3) Authority of the Arbitrator.

228 a. The arbitrator shall not add to, subtract from, modify, or alter the terms or 229 provisions of this Agreement. Arbitration shall be confined solely to the application and/or interpretation of this Agreement and the precise issue(s) submitted for arbitration. The 230 231 arbitrator shall refrain from issuing any statements of opinion or conclusions not essential to 232 the determination of the issues submitted.

233 b. Where an administrator has made a judgment involving the exercise of 234 discretion, such as decisions regarding tenure or promotion, the arbitrator shall not substitute the arbitrator's judgment for that of the administrator. Nor shall the arbitrator 235 236 review such decision except for the purpose of determining whether the decision has 237 violated this Agreement. If the arbitrator determines that the Agreement has been violated, 238 the arbitrator shall direct the University to take appropriate action. An arbitrator may award 239 back salary where the arbitrator determines that the employee is not receiving the 240 appropriate salary from the University, but the arbitrator may not award other monetary

damages or penalties. If notice that further employment will not be offered is not given on
time, the arbitrator may direct the University to renew the appointment only upon a finding
that no other remedy is adequate, and that the notice was given so late that (a) the
employee was deprived of reasonable opportunity to seek other employment, or (b) the
employee actually rejected an offer of comparable employment which the employee
otherwise would have accepted.

c. An arbitrator's decision awarding employment beyond the sixth year shall not
entitle the employee to tenure. In such cases the employee shall serve in a non-tenureearning capacity during the seventh year without further right to notice that the employee
will not be offered employment thereafter. If an employee is reappointed at the direction of
an arbitrator, the University's representative may reassign the employee during such
reappointment.

(4) Arbitrability. Issues of arbitrability shall be bifurcated from the substantive
issue(s) and, whenever possible, determined by means of a hearing conducted by
conference call. The arbitrator shall have ten days from the hearing to render a decision on
arbitrability. If the issue is judged to be arbitrable, an arbitrator shall then be selected to
hear the substantive issue(s).

258 (5) Conduct of Hearing. The arbitrator shall hold the hearing in the city where the 259 grievant is employed, unless otherwise agreed by the parties. The hearing shall commence 260 within twenty-five days of the arbitrator's acceptance of selection, or as soon thereafter as is 261 practicable, and the arbitrator shall issue the decision within forty-five days of the close of the hearing or the submission of briefs, whichever is later, unless additional time is agreed 262 263 to by the parties. The decision shall be in writing and shall set forth findings of fact, 264 reasoning, and conclusions on the issues submitted. Except as expressly specified in this 265 Article, the provisions of the Florida Arbitration Code, Chapter 682, Florida Statutes, shall not apply. Except as modified by the provisions of this Agreement, arbitration proceedings 266 267 shall be conducted in accordance with the rules and procedures of the American Arbitration 268 Association.

(6) Effect of Decision. The decision or award of the arbitrator shall be final and
binding upon the University, the UFF, and the grievant, provided that either party may
appeal to an appropriate court of law a decision that was rendered by the arbitrator acting
outside of or beyond the arbitrator's jurisdiction, pursuant to Section 682.13, Florida
Statutes.

(7) Venue. For purposes of venue in any judicial review of an arbitrator's decision
issued under this agreement, the parties agree that such an appeal shall be filed in the
courts in Orange County, Florida, unless both parties specifically agree otherwise in a
particular instance. In an action commenced in Orange County, neither the University nor
the UFF will move for a change of venue based upon the defendant's residence in fact if
other than Orange County.

280 (8) Fees and Expenses. All fees and expenses of the arbitrator shall be divided equally between the parties. Each party shall bear the cost of preparing and presenting its 281 282 own case. The party desiring a transcript of the arbitration proceedings shall provide written 283 notice to the other party of its intention to have a transcript of the arbitration made at least one week prior to the date of the arbitration. The party desiring such transcript shall be 284 285 responsible for scheduling a stenotype reporter to record the proceedings. The parties shall 286 share equally the appearance fee of the stenotype reporter and the cost of obtaining an 287 original transcript and one copy for the party originally requesting a transcript of the 288 proceedings.

(9) Retroactivity. An arbitrator's award may or may not be retroactive as the equities
of each case may demand, but in no case shall an award be retroactive to a date earlier
than thirty days prior to the date the grievance was initially filed in accordance with this
Article.

294 20.9 Filings and Notification. With the exception of Step 1 and Step 2 decisions, aAll documents required or permitted to be issued or filed pursuant to this Article may be 295 296 transmitted by fax, United States mail, email, or any other recognized delivery service (note: 297 e-mail is not an acceptable form of delivery). Refusal to accept delivery to the address 298 indicated in the university's records will be deemed as delivered. Receipt by UFF 299 Representative shall constitute receipt only when the UFF represents the employee. Step 1 300 and Step 2 decisions shall be transmitted to the grievance representative(s) by personal 801 delivery with written documentation of receipt or by certified mail, return receipt requested. 802 or via email. In the event that any action falls due on a Saturday, Sunday, or holiday (as 303 referred to in in the Leaves Article), the action will be considered timely if it is accomplished 304 by 5:00 p.m. on the following business day. 305

20.10 Precedent. No complaint informally resolved, or grievance resolved at either Step 1
 or 2, shall constitute a precedent for any purpose unless agreed to in writing by the
 University's representative and the UFF acting through its local President or representative.

## 310 20.11 Processing.

(a) The filing or pendency of any grievance or arbitration proceedings under this Article
shall not operate to impede, preclude, or delay the University from taking the action
complained of. Reasonable efforts, including the shortening of time limits when practical,
shall be made to conclude the processing of a grievance prior to the expiration of the
grievant's employment, whether by termination or failure to reappoint. An employee with a
pending grievance will not continue to be compensated beyond the last date of
employment.

(b) The University's representative, may refuse consideration of a grievance not filed or
 processed in accordance with this Article. If there is a question of timeliness, the grievance
 may proceed, but the question of timeliness must be resolved before the matter is
 considered further.

**20.12 Reprisal.** No reprisal of any kind will be made by the University or the UFF against
 any grievant, any witness, any UFF representative, or any other participant in the grievance
 procedure by reason of such participation.

327 20.13 Records. All written materials pertinent to a grievance shall be filed separately from
 328 the evaluation file of the grievant or witnesses, except decisions resulting from arbitration or
 329 settlement.

20.14 Inactive Grievances. A grievance which has been filed at Step 2 or Step 3 and on
 which no action has been taken by the grievant or the UFF for ninety days shall be deemed
 withdrawn and resolved in accordance with the decision issued at the prior Step.

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